



# 100 Best Fleets

Rank	Fleet	Fleet Contact	On-Road Units	Off-Road Units	Maint. Facilities	Fuel Ops.	Budget
1	<b>VOLUSIA COUNTY, FL</b>	<b>George Baker</b>	1,465	703	5	Yes	\$17 Million
<p><b>Notable Accomplishment:</b> The County instituted a fuel master plan after Hurricane Katrina, increasing fuel capacity by 58,000 gallons and storage from 10 to 23 days. It operates a collaborative fuel purchasing program and sells services to other local agencies, generating a revenue stream of \$400,000.</p>							
2	<b>CITY OF TROY, MI</b>	<b>Samuel Lamerato</b>	325	175	2	Yes	\$6 Million
<p><b>Notable Accomplishment:</b> In the past year, the City has signed four service agreements to insource work from surrounding city and county garages, with two more to be completed by the end of the year. A vehicle lease program with neighboring cities has also been implemented.</p>							
3	<b>KING COUNTY, WA</b>	<b>Windell Mitchell</b>	2,100	500	2	Yes	\$27.2 Million
<p><b>Notable Accomplishment:</b> King County boasts the lowest cost, the lowest police vehicle capital cost, and the lowest store mark-up of all agencies surveyed in the Puget Sound region. The County has also integrated 167 hybrids into its fleet.</p>							
4	<b>COUNTY OF SAN DIEGO, CA</b>	<b>John Clements</b>	3,500	350	8	Yes	\$33.3 Million
<p><b>Notable Accomplishment:</b> Fleet Management successfully completed a managed competition business plan, organizational and employee performance standards, employee recognition and incentives, a privatized automotive parts operation, and a standardized fleet acquisition program, saving taxpayer dollars and improving efficiency.</p>							
5	<b>CITY OF FAYETTEVILLE, AR</b>	<b>David Bragg</b>	404	174	1	Yes	\$8.5 Million
<p><b>Notable Accomplishment:</b> All diesel-powered equipment (52% of fleet) was converted to B-20 in 2007. Fuel facility is first known to utilize separate diesel and biodiesel tank storage, blending in the dispenser.</p>							
6	<b>CITY OF FRESNO, CA</b>	<b>Jim Schaad</b>	1,629	188	4	Yes	\$35 Million
<p><b>Notable Accomplishment:</b> The City has the largest clean air fleet in the San Joaquin Valley and also recently insourced the vehicle upfitting process, providing vehicles to internal customers in shorter lead-times, at lower cost, and with higher quality than vehicles upfitted previously by private contractors.</p>							
7	<b>CITY OF LITTLE ROCK, AR</b>	<b>Wendell Jones</b>	937	423	4	Yes	\$10.8 Million
<p><b>Notable Accomplishment:</b> An emphasis on teamwork and information-sharing has improved staff morale. With greater staff commitment and dedication, service levels and productivity have increased. Management listens more, ensuring staff members realize their importance to the operation.</p>							
8	<b>CITY OF FORT WAYNE, IN</b>	<b>Larry Campbell</b>	1,280	400	2	Yes	\$6.4 Million
<p><b>Notable Accomplishment:</b> Savings from light-vehicle purchases amounted to \$950k over the past three years. With a 40% green fleet, the City leads Indiana in fleet environmental strategies, including use of B-20, E-85, and hybrids. Idle reduction program produced a 12% diesel fuel savings. The fleet team is working with International to develop a hybrid dump truck.</p>							
9	<b>CITY OF PORTLAND, OR</b>	<b>John Hunt</b>	2,350	400	7	Yes	\$16.6 Million
<p><b>Notable Accomplishment:</b> Monumental change is the City of Portland's most noteworthy achievement. In addition to process and operational changes, customer relationships were built by asking customers for a service evaluation, analyzing the data, targeting large improvement opportunities, and building trust.</p>							
10	<b>CITY OF COLORADO SPRINGS, CO</b>	<b>Tom Monarco</b>	2,486	2,068	9	Yes	\$16.1 Million
<p><b>Notable Accomplishment:</b> The City of Colorado Springs Fleet Management Division runs an environmentally friendly and cost-effective fuel program. In the past three years, fleet customers have used more than 1.25 million gallons of biodiesel. More than 50% of the City fleet has used biofuels. Locked fuel contracts have saved Colorado Springs citizens \$1 million.</p>							
11	<b>CITY OF CONROE, TX FLEET SERVICES DEPT.</b>	<b>Tom Higgs</b>	225	143	1	Yes	\$1.2 Million
<p><b>Notable Accomplishment:</b> The City implemented the FASTER equipment management information system. The fleet department has been reorganized with a centralized fleet management function. The job classification of shop superintendent was changed to fleet manager.</p>							
12	<b>ARAPAHOE COUNTY, CO</b>	<b>Don Carson</b>	718	109	2	Yes	\$2.5 Million
<p><b>Notable Accomplishment:</b> County fleet facility improvements include a repaired and painted shop, repainted interior safety lines and exterior bollards, upgraded bay lights (to halogen) and outside lights for winter snow operations. Energy efficient lighting was installed in office areas. Above-ground fuel tanks are now protected by new fencing.</p>							
13	<b>ALLEGHENY COUNTY, PA</b>	<b>Bob Gillner - Ray Roland</b>	740	0	1	Yes	\$1.8 Million
<p><b>Notable Accomplishment:</b> Operating maintenance costs were decreased in some areas by 22%. Fuel efficiency was increased by replacing V-8 with V-6 engines where possible. The County became Yellow Belt Lean Six Sigma-certified, using the processes to become more efficient.</p>							
14	<b>CITY OF ARLINGTON, TX</b>	<b>Steve Harper</b>	660	300	2	Yes	\$2.5 Million
<p><b>Notable Accomplishment:</b> The City improved fuel efficiency by 20% with use of hybrid vehicles. Productivity has grown 12% and the fleet operation achieved a 98.2% average fleet availability.</p>							



*Improved fuel efficiency, lowered operating cost, and improved fleet availability are just a few reasons these fleets are considered the best.*

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15	BROWARD COUNTY SHERIFF, FL	Denise Guzzi	3,800	0	2	Yes	N/A
<b>Notable Accomplishment:</b> The County improved average age of fleet vehicles to three-plus years and implemented a dealership operational model that has produced substantial productivity improvements.							
16	CITY OF OCEANSIDE, CA	David Mills	465	42	1	Yes	\$4 Million
<b>Notable Accomplishment:</b> The quality of the City's fleet team has been enhanced. By upgrading titles, wages, and eligibility requirements, highly skilled technicians have been employed. A team of experts keeps operating costs and downtime low, while maintaining high morale and production levels.							
17	CITY OF NEWPORT, RI	Ed Green	177	15	1	Yes	\$500,000
<b>Notable Accomplishment:</b> Vehicle turnaround time has improved, building increased trust with department heads. The city implemented processes that help reduce downtime and adjust priorities and schedules to work on vehicles quickly, resulting in greater overall fleet availability.							
18	CITY OF ATLANTA, GA	Jan West-McIntyre	3,200	1,826	13	Yes	\$27.4 Million
<b>Notable Accomplishment:</b> Increased PM, reduced downtime, and improved service delivery. A new wireless automated fueling system improved fuel efficiency. Overtime was reduced 20% at one facility by implementing a 10-hour, 4-day work week.							
19	CITY OF CULVER CITY, CA	Paul Condran	464	36	1	Yes	\$7 Million
<b>Notable Accomplishment:</b> The fleet operation established a training program with a local community college and helped secure \$450,000 in federal grants for training; employees receive continuing education units. Nominated for the 2007 Blue Sky Award and 8 <sup>th</sup> Annual Clean Air Technology award, the City's green efforts save \$425,000 annually in fuel costs.							
20	CITY OF ONEONTA, NY	Paul T. Patterson	172	14	1	Yes	\$730,000
<b>Notable Accomplishment:</b> City mechanics were recently honored for efforts in Oneonta's recovery from devastating floods. In addition to saving \$1.75 million in equipment from flood waters, the mechanics turned out more repairs at less cost and with one fewer mechanic than the previous year without missing a service.							
21	CITY OF PHILADELPHIA, PA	James F. Muller	6,150	2,200	17	Yes	\$60 Million
<b>Notable Accomplishment:</b> A fleet campaign to improve city-wide vehicle utilization resulted in a \$1.7 million annual savings and fleet reduction of 329 underutilized vehicles. Challenged with increased budget pressures, fleet now partners with Philly Car Share to provide city departments readily available, short-term transportation alternatives.							
22	CITY OF CHICAGO, DEPT. OF FLEET MGMT.	Howard J. Henneman	8,327	888	14	Yes	\$135 Million
<b>Notable Accomplishment:</b> The City successfully rolled out a multifaceted program of fleet right-sizing, green vehicle replacements, and car-sharing that is achieving higher vehicle utilization rates and improved user access to transportation.							
23	HARFORD COUNTY, MD	Warren Patrick	960	101	1	Yes	\$1.9 Million
<b>Notable Accomplishment:</b> The County's fleet operation continually provides overall fleet availability at greater than 96%. Utilizing best practices, fleet finished the year \$145k under budget and retained Blue Seal status (10 <sup>th</sup> year) and "100 Best" fleet ranking (3 <sup>rd</sup> year).							
24	MANATEE COUNTY, FL	Michael Brennan	934	407	3	Yes	\$6.6 Million
<b>Notable Accomplishment:</b> Committed to excellence, the County's 33 highly trained professionals increased the fleet operation's efficiency, productivity, fiscal accountability, and adaptability.							
25	CITY OF PITTSBURGH, PA	Scott Kunka	982	0	2	Yes	\$4.5 Million
<b>Notable Accomplishment:</b> The City improved vehicle selection, ensuring the most cost-effective approach to every unit. Committees were formed to create new equipment specs and visit plants.							
26	CITY OF JACKSONVILLE BEACH, FL	Diana Stewart	180	64	146	Yes	\$425,291
<b>Notable Accomplishment:</b> Fleet has not had a "comeback" in 2007 and holds a 16-year accident-free record. Technicians are rewarded with one-year Sam's Club membership. Each technician is Lean Six Sigma Yellow Belt certified. Buying OEM-rated parts and filters from local distributors reduced costs and eliminated freight charges.							
27	CITY OF WILMINGTON, DE	Edward A. Stone	631	8	1	Yes	\$1.5 Million
<b>Notable Accomplishment:</b> A consistent daily operations review and analysis has reduced fleet maintenance cost 3.2% over the past four years. \$185,000 in capital costs were also cut through reducing the fleet size by 11 units and adding two hybrids.							
28	CITY OF MOLINE, IL	J.D. Schulte	180	255	1	Yes	\$3.8 Million
<b>Notable Accomplishment:</b> An area leader in the use of alternative fuels, the City operates more than 50% of its fleet on biodiesel and E-85. Internet-based vehicle disposal methods increased resale proceeds by 67 percent.							

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29	CITY OF THORNTON, CO	James Gilbert	380	192	1	Yes	\$1.8 Million
<b>Notable Accomplishment:</b> The City maintained maximum fleet availability of snow removal equipment during weeks-long storm period. Fleet worked 12-hour shifts, housed in nearby hotels. Fleet maintains synthetic oil program to reduce waste stream and has installed hydraulic system heaters to reduce refuse truck idle time.							
30	SAN LUIS OBISPO COUNTY, CA	Spence Grafft Jr.	734	212	2	Yes	\$5.1 Million
<b>Notable Accomplishment:</b> The County is opening new fleet facilities, acquired at no property or construction cost to fleet or County, saving \$420k.							
31	VILLAGE OF ALGONQUIN, IL	Vincent C. Olsen	100	43	1	Yes	\$1.3 Million
<b>Notable Accomplishment:</b> The fleet operation's waste vegetable oil program lowered fuel costs and operating costs, decreased dependency on fossil fuel, saved money, and most importantly, contributed to the improved air quality for Village residents and the community.							
32	TOWN OF DAVIE, FL	Herb Hyman	560	308	1	Yes	\$1.3 Million
<b>Notable Accomplishment:</b> The Town's fleet operations maintains ASE Blue Seal certification. Among its latest improvements is installing brighter, more visible LED light bars on newer police units. The new LED design enhances police officer safety during travel and produces less strain on the charging system.							
33	CITY OF FORT WORTH, TX	Wayne Corum	3,000	435	5	Yes	\$23.3 Million
<b>Notable Accomplishment:</b> Developing a fuel warehouse to manage the City's four fuel systems was a key component of the fleet's conversion from a 35 year-old system to the FASTER fleet management system in August 2007.							
34	CITY OF SAN MATEO, CA	Rick Santino	265	45	1	Yes	\$1.2 Million
<b>Notable Accomplishment:</b> The City reduced exhaust emissions by incorporating hybrid vehicles into fleet. Maintenance cost was also reduced through an aggressive multipoint PM schedule and checklist. Uptime remains consistently at 98% on priority essential units and PM is performed within 24 hours.							
35	CITY OF IOWA CITY, IA	Tom Hansen	315	121	1	Yes	\$3.5 Million
<b>Notable Accomplishment:</b> City fleet operations updated software and customer billing for more comprehensible reports. Eliminating extended warranties and reviewing meter/time-based PM intervals produced savings. Biannual taxi inspections assure public safety. Web-based procurement and disposal with photos have also proven effective.							
36	PLANT CITY, FL	Mark Emery	385	455	1	No	\$976,721
<b>Notable Accomplishment:</b> Known as the "place technicians want to work," fleet team members feel their contributions are valued and respected. A productivity chart based on key performance indicators is published daily through a server-based computer system. All employees are Lean Six Sigma Yellow Belt certified.							
37	UNIVERSITY OF WASH., MOTOR POOL, WA.	Anne Eskridge	671	52	1	Yes	\$4.2 Million
<b>Notable Accomplishment:</b> Implemented in coordination with overall University "greening" agenda, U-Car, the University's car share program, also improves fleet utilization. All U-Cars are hybrids. The online reservation system provides a greater level of customer service by enabling people to rent a vehicle from from their desk.							
38	CITY OF VICTORVILLE, CA	Tony E. Colver	443	658	3	Yes	\$2.2 Million
<b>Notable Accomplishment:</b> The City replaced 43 vehicles in 2007 using a five-year municipal lease-to-own program. Fleet has also improved systems, buildings, lifts, lighting, and roofs, adopted a diagnostics program for late-model vehicles, and installed tough laptops for field diagnostics.							
39	CITY OF SUNRISE, FL	Tariq Riaz	640	35	72	Yes	\$1.0 Million
<b>Notable Accomplishment:</b> Safety is number one for the City of Sunrise. Fleet assists customers in matching vehicle selection to job application. The department's goal is professional customer service, providing peace of mind to all customers.							
40	DC WATER AND SEWER AUTHORITY	Oz Fuller	460	155	68	No	\$1.3 Million
<b>Notable Accomplishment:</b> After implementing a new safety initiative, the agency decreased lost-time injuries by 31 percent.							
41	FLORENCE COUNTY, SC	Arthur C. Gregg	308	37	1	No	\$832,000
<b>Notable Accomplishment:</b> The County stays under budget each year by comparing prices and utilizing Corporate Purchasing Agreement vendors. Systems target repair expense reductions. Also inspect and report on county vehicles prior to online auctions, insuring best resale price.							
42	CITY OF ANAHEIM, CA	Karl Hopfer	1,129	207	1	Yes	\$13 Million
<b>Notable Accomplishment:</b> The City demonstrates a commitment to environmental and resource stewardship through use of alternative fuel and reusable filters, used oil and anti-freeze recycling, and a competitive bid process for multiyear goods and services contracts.							
43	LA PLATA COUNTY, CO	Lee Gurule	213	43	4	Yes	\$2.5 Million
<b>Notable Accomplishment:</b> The County's technicians received 17 ASE certifications. Fleet developed a written business plan. Other achievements include biodiesel use in 33% of its fleet and completion of a National Incident Management System equipment typing document.							
44	ORLANDO INTERNATIONAL AIRPORT, FL	J. Gary Horner	217	421	2	No	\$3.5 Million
<b>Notable Accomplishment:</b> Following tests and evaluations, the airport fleet increased its hydrogen bus units to four. Fleet also includes three hybrid vehicles. A switch to biodiesel has had no adverse effect. PM compliance is up from 50% to 80% due to management changes and dedicated team work.							

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45	MINNESOTA DEPT. OF TRANSPORTATION	John Scharffbillig	3,461	773	147	Yes	\$12.6 Million
<b>Notable Accomplishment:</b> The Minnesota DOT specifies flex-fuel or 30+ mpg vehicles. Alternative fuels are used to reduce greenhouse gas emissions and dependence on foreign oil. Benchmarking helps meet lifecycles and identify areas showing improvement.							
46	CITY OF PLANO, TX	Karl Henry	886	1193	1	Yes	\$12.3 Million
<b>Notable Accomplishment:</b> The City has improved "green city" purchases with 45 hybrid units and 23 propane-powered trucks. The PM program is now up-to-date and performed on schedule. Downtime and major repairs have been reduced.							
47	AUGUSTA-RICHMOND COUNTY, GA	Ron Crowden	1,088	121	5	No	\$3.5 Million
<b>Notable Accomplishment:</b> Fleet installed foam-filled tires on tractors, saving \$3,300 tire repairs in 2007. The fleet operation is Six Sigma Yellow Belt-certified for quality assurance. Its zero-accident record has run more than 278 days with 1,677 days of no lost time. The operation has been a Blue Seal shop since 2003.							
48	RICHLAND COUNTY, SC	Bill Peters	934	186	1	Yes	\$4 Million
<b>Notable Accomplishment:</b> In addition to operating 20 hybrid vehicles, fleet has purchased as many E-85 compatible vehicles as possible in anticipation of more readily available E-85 supply. To lower operating costs, a five-year vehicle/equipment plan has been implemented.							
49	CITY OF PORT ST. LUCIE, FL	Marcia Dedert	750	50	1	Yes	\$1.6 Million
<b>Notable Accomplishment:</b> Keeps the City Pump Stations maintained and running, and the two flood-prone areas have had no flood problems since. Always under budget on parts and maintain 99% vehicle reliability. In a region prone to flooding, the City has maintained in successful working order 22-year-old engines at the Blackwell Pump station to protect homes from flooding.							
50	KERSHAW COUNTY, SC	Bobby Boland	210	87	1	No	\$424,000
<b>Notable Accomplishment:</b> Effective communication, quality of work, and limited downtime has promoted customer satisfaction. Through Corporate Purchasing Agreements, parts and cost availability outperform independent shops. Technicians stay up-to-date on automotive and heavy-equipment technology.							
51	MUNICIPALITY OF CAROLINA, PUERTO RICO	Andres Valdez	471	141	1	No	\$2.3 Million
<b>Notable Accomplishment:</b> Over the past 12 years, the City has lowered maintenance costs while extending fleet unit life expectancy. Fleet includes 1976 model-year units and 1996 model-year police cars that run 24/7.							
52	CITY OF PEORIA, AZ	Warren Laing	518	112	1	Yes	\$5.1 Million
<b>Notable Accomplishment:</b> The City received a \$85,000 grant for an ethanol station and converted to biodiesel using 275,000 gallons this year. In 2007, the fleet department's no-complaint record from the police force prompted an outside consultant to call it a model fleet operation for police departments.							
53	CITY OF LITTLETON, CO	Alan Brown	270	50	1	Yes	\$2.5 Million
<b>Notable Accomplishment:</b> Made commitment to be as green as economically feasible. Fleet has instituted use of biodiesel across the board, is proceeding with an infrastructure project to bring E-85 to fuel site, and has made several hybrid purchases.							
54	BALDWIN COUNTY, GA	Ralph McMullen	249	112	1	No	\$881,476
<b>Notable Accomplishment:</b> To increased quality of service and turn-around time, the City fleet created the "Knock Your Socks Off" customer service program. Each repair receives a survey/comment card; 25% are returned. No complaints received in six months. All comments are discussed and reviewed at monthly users meeting.							
55	CITY OF WESTMINSTER, CO	Judy Workman	478	65	3	Yes	\$1.2 Million
<b>Notable Accomplishment:</b> The 24/7 eight-week snowplow operations resulted in minimal equipment downtime. Snowplow operator training was key to cost savings. Fleet supplied equipment resources to respond to emergency equipment requests from State. Fleet division was part of City Emergency Operations Center.							
56	CITY OF INGLEWOOD, CA	Rick D. Longobart	500	100	1	Yes	\$4 Million
<b>Notable Accomplishment:</b> The City implemented seven elements of success to cut fleet accident cost by partnership with vendors using various technologies integrated with policies and approaches to monitor driving behaviors.							
57	CITY OF GEORGETOWN, SC	John Stanley	325	105	1	No	\$702,567
<b>Notable Accomplishment:</b> Fleet operations improved maintenance scheduling and reduced stock warehousing.							
58	CITY OF MOULTRIE, GA	Gwen Smith	210	253	1	No	\$872,000
<b>Notable Accomplishment:</b> The City fleet increased unit availability and cut operating costs to stay within budget without sacrificing quality.							
59	SNOHOMISH COUNTY, WA	Allen M. Mitchell	790	338	3	Yes	\$25 Million
<b>Notable Accomplishment:</b> The County significantly invested in biodiesel and pollution-reducing technology to reduce greenhouse gas emissions and its carbon footprint.							
60	CITY OF LONG BEACH, CA	Frank Morgan	1,717	317	6	Yes	\$36.6 Million
<b>Notable Accomplishment:</b> The City consolidated work shifts and repair lines to reduce overtime by approximately 7,000 hours for a cost avoidance of \$547,612. A total of 250 new units were placed in service during the year a total cost of \$11.5 million.							

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61	CITY OF FORT LAUDERDALE, FL	William Rischow	1,467	95	1	Yes	\$4.9 Million
<b>Notable Accomplishment:</b> The City of Fort Lauderdale's vehicle maintenance and replacement plan is the key to an efficient fleet. Replacing fleet units at a precise time helps keep the fleet updated with the latest technology and highest fuel economy rating.							
62	CITY OF SPRINGFIELD, MO	Don Mihalevich	700	80	1	Yes	\$3.5 Million
<b>Notable Accomplishment:</b> Fleet instituted statistically sound value based on a cycle counting system that concentrates on the value of the part rather than the physical count. The system produced great improvement in annual physical inventory, reducing part value shrinkage from 6% in FY06 to 2.5% in FY07.							
63	LIBERTY COUNTY, GA	Steve Coleman	200	75	1	No	\$516,772
<b>Notable Accomplishment:</b> The County fleet operations performs top-notch maintenance while keeping cost to a minimum. It also averages a fleet availability in the high 90s.							
64	CITY OF CHARLOTTE, NC	Rudy Payton	35	480	6	No	\$10.5 Million
<b>Notable Accomplishment:</b> The City achieved the ASE Blue Seal of Excellence for all main operating facilities, decreased number of work orders by 9.8%, and increased PM incidents 6.2% over past two years. In addition, fleet instituted vehicle equivalency unit.							
65	GLENDALE WATER & POWER, CA	Robert LaRoche	217	36	1	Yes	\$1.2 Million
<b>Notable Accomplishment:</b> The agency fleet operates with a fully burdened labor rate of \$60 per hour for all types of equipment. 91% of work orders are completed within one day.							
66	DARLINGTON COUNTY, SC	Sam Jackson	162	57	1	Yes	\$725,880
<b>Notable Accomplishment:</b> The County achieved a zero-accident safety record and an accumulated total of 2,459 days without an accident. Fleet operates with the difficult task of performing all maintenance repairs for the year for one set budget price. All repairs are performed in-house except accidents. Downtime repairs are less than 5%.							
67	UNIVERSITY OF MINNESOTA	Bill Roberts	850	450	1	Yes	\$6 Million
<b>Notable Accomplishment:</b> the University recently embarked on a driver record check program and expanded driver training program. The names of 2,500 people who drive permanently assigned vehicles were gathered; their records were checked for validity and driver training was mandated.							
68	CITY OF CAPE CORAL, FL	Fred DeBono	1,100	675	3	Yes	\$3 Million
<b>Notable Accomplishment:</b> The City provides high level of service for lowest possible cost, due to utilizing methods such as lean management and competitive intelligence. Just-in-time is used in parts operation to increase production and reduce downtime. Fleet utilizes state-of-the-art facilities.							
69	CITY OF MARIETTA, GA	Scott Lawler	617	76	1	Yes	\$2.9 Million
<b>Notable Accomplishment:</b> A new City program allows individuals to check the status of their vehicles. B-5 biodiesel is utilized, with plans to progress to B-20. A program to aid in combating fleet shortage consists of partnerships with local vocational schools (automotive or diesel technology). A fleet Intranet site is also under development.							
70	D.C. METROPOLITAN POLICE DEPARTMENT	Greg Hester	1,656	0	1	No	\$3.7 Million
<b>Notable Accomplishment:</b> The police fleet improved overall fleet availability above 94% daily while maintaining better than 90% availability on district-marked cruisers.							
71	CITY OF CAGUAS, PUERTO RICO	Juan Carlos Rivera	365	110	1	Yes	\$1.2 Million
<b>Notable Accomplishment:</b> The City implemented refined PM procedures that have improved operational efficiency, increasing fleet availability to 99%.							
72	LEE COUNTY, FL FLEET MANAGEMENT	Marilyn Rawlings	950	850	1	Yes	\$6.2 Million
<b>Notable Accomplishment:</b> Service levels have greatly improved over the past year. Fleet continuously monitors shop turnaround times, work order delay codes, and works to remedy problems. Downtime reduction and customer needs response are priorities. A state-of-the-art replacement program has been developed for all County fleet vehicles.							
73	STATE OF IL., CENTRAL MGMT. SERVICES	Barb Bonansinga	12,200	10,000	16	Yes	\$44.7 Million
<b>Notable Accomplishment:</b> Illinois fleet is now environmentally friendly, cost-efficient, and ranked 10 <sup>th</sup> nationally for alternative-fueled vehicles. Fleet has 5,000+ biofuel-ready vehicles (41% of fleet) including four first-ever Ford E-85 Hybrids. Alt-fuel consumption now 25 percent: doubled E-85 consumption gallons to 300,000; 2 million gallons, biodiesel.							
74	TOWN OF MT. PLEASANT, SC	Charlie Potts	585	130	1	Yes	\$998,764
<b>Notable Accomplishment:</b> Fleet management communicates daily with key personnel on all vehicle/equipment status. The operation offers high vehicle availability and on-road percentage, and a high quality PM program. Eliminating potential failures before they occur is a main goal.							
75	POLK COUNTY, FL FLEET MANAGEMENT	Bob Stanton	1,842	362	8	Yes	\$4.5 Million
<b>Notable Accomplishment:</b> The County established a vehicle purchase program that eliminates bidding, provides technician training, prices vehicles at or below state contract levels, and facilitates payment via EFT.							
76	CITY OF TACOMA, WA	Frederick Chun	1,150	50	2	No	\$10 Million
<b>Notable Accomplishment:</b> Fleet maintenance performance improved with a performance management system and fleet resource allocation that included creating a new work shift.							

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77	MUNICIPIO DE GUAYNABO, PUERTO RICO	Willie Troche	527	131	4	Yes	\$3.5 Million
<b>Notable Accomplishment:</b> The City maintains the fleet in optimum condition to extend vehicle life for a greater optimal performance.							
78	SAN BERNARDINO COUNTY, CA	Roger Weaver	4,000	1,000	6	Yes	\$50 Million
<b>Notable Accomplishment:</b> The County continues to meet/exceed client requirements and expectations. Client satisfaction scores exceed 95% positive response. A 99% PM compliance rate has been achieved. Approval has been obtained re-identify the fleet.							
79	YORK COUNTY, PA	Gary Glatfelter	211	57	1	Yes	\$150,000
<b>Notable Accomplishment:</b> In its first year of existence, the fleet department saved the County more than \$360,000. Through its maintenance program, the department assures the safety of employees, clients, and the public.							
80	CITY OF SAN CLEMENTE, CA	David Lund	116	15	1	Yes	\$517,868
<b>Notable Accomplishment:</b> The City has achieved \$34,000 in 2007 budget savings through efficient use of state-of-the-art diagnostic tools. PM is currently 91%, and rework is 0.9% for the year. Fleet teams brainstorm to increase efficiencies and eliminate wasteful practices. Lean Six Sigma is a "mindset" and a tool for the operation.							
81	MONTGOMERY COUNTY, MD	Millie Souders	2,163	0	1	Yes	\$3.7 Million
<b>Notable Accomplishment:</b> The County's fleet operation is pursuing green alternatives, purchasing additional hybrid-electric vehicles to incorporate into the light fleet, which currently operates 20 hybrid vehicles.							
82	ALYESKA PIPELINE SERVICE CO., AK	David Greenlee	851	1,174	9	Yes	\$18.7 Million
<b>Notable Accomplishment:</b> The agency completed the past year with no recordable injury incidents for more than 253,000 labor hours using the LPS safety system while working in Arctic winter conditions.							
83	MINNESOTA DEPT. OF NATURAL RESOURCES	Dave Schiller	1,800	1,700	4	Yes	\$16 Million
<b>Notable Accomplishment:</b> The department paid off its 20-year debt, saving \$500k annually in interest expenses. Passing the financial benefits to internal fleet customers enabled the department to successfully cope with dramatically higher fuel prices.							
84	CONTRA COSTA COUNTY, CA	Richard Battersby	1,166	330	1	Yes	\$13.4 Million
<b>Notable Accomplishment:</b> The County instituted multiple improvements designed to minimize environmental impact over the past year: switching to B-20, displacing 16,000 gallons of petroleum annually; switching to re-refined motor oil, which will divert 5,500 gallons of motor oil from waste stream.							
85	SALT RIVER PROJECT, AZ	Jim Wood	1,962	209	7	Yes	N/A
<b>Notable Accomplishment:</b> The agency received a 90% overall customer satisfaction rating, attributed to its first-in-class maintenance and inspection practices, safety performance, aggressive recruitment and personnel training, long-term vehicle replacement planning, utilization of new technologies, and a proactive management approach.							
86	CITY OF AUSTIN, TX	Tom Wiczorek	3,977	885	8	Yes	\$17.3 Million
<b>Notable Accomplishment:</b> Large-screen monitors in City shops display live work order information, improving operational workflow, efficiency, and productivity. Result include a 98% PM rate, 96% availability rate fleet-wide, improved customer communication, and live repair tracking available on the Web.							
87	COLLIER COUNTY, FL	Dan Croft	998	2,076	4	Yes	\$8.7 Million
<b>Notable Accomplishment:</b> The County improved customer service through development of an interactive Web site linked directly with fleet's automated data system. Fleet also implemented online customer billing that eliminates paper reports and greatly improves administrative efficiency.							
88	FLORIDA DEPT. OF TRANSPORTATION	Jerry Sappington	385	65	1	Yes	\$700,000
<b>Notable Accomplishment:</b> During hurricane disaster of 2005, the DOT facility was the staging area for FEMA's disaster relief. Fleet made sure generators were up and running, and ensured recovery was on track.							
89	IOWA STATE UNIVERSITY, AMES	Kathy Wellik	459	9	1	Yes	\$3.6 Million
<b>Notable Accomplishment:</b> The University installed an on-site E-85 fueling station in collaboration with other departments, helping university efforts to promote agriculture and the ethanol industry in Iowa. Of the fleet's 459 vehicles, 147 are flex-fuel.							
90	CITY OF GREENSBORO, NC	Gary Smith	1,284	718	1	Yes	\$14 Million
<b>Notable Accomplishment:</b> The City is strongly committed to the environment. Building healthier communities requires a sound strategy and a team effort. The City fleet uses biodiesel (more than 2 million gallons), operates hybrid-electric vehicles, has installed diesel oxidization catalysts, and conducts vehicle utilization audits.							
91	HILLSBOROUGH COUNTY, FL	Sharon D. Subadan	2,100	1,760	5	Yes	\$17 Million
<b>Notable Accomplishment:</b> Fleet management employs a virtual workflow process utilizing OPTIX. Efficiencies created have resulted in improved coordination of work activities, elimination of extensive paper files, and fewer employees to manage programs.							
92	TOWN OF GREENWICH, CT	Elizabeth Linck	311	214	1	Yes	\$5 Million
<b>Notable Accomplishment:</b> The Town fleet operation has been an ASE-Certified Blue Seal facility for two years in a row; several technicians achieved additional certifications. Fleet was able to reclassify positions to upgrade those who achieved certification. In addition, the parts room function was outsourced, creating efficiencies and savings.							

Rank	Fleet	Fleet Contact	On-Road Units	Off-Road Units	Maint. Facilities	Fuel Ops.	Budget
93	CITY OF MIAMI, FL	Victor Morales	3,572	0	1	Yes	\$8.5 Million
<b>Notable Accomplishment:</b> The City installed an additional 15,000-gallon gasoline storage tank, increasing fuel storage capacity to 45,000 gallons and providing adequate inventory to address the high demands of an unforeseen crisis. By replacing 26 automatic garage doors, fleet can now secure oversized equipment inside its facility.							
94	CITY OF SAN JOSE, CA	Don Beams	1,995	254	7	Yes	\$17 Million
<b>Notable Accomplishment:</b> The City completed and adopted a written green fleet policy that outlines its primary goal: decreasing total city fleet vehicle emissions by 25% by fiscal year 2012-2013. The City of San Jose's alternative or green fuel fleet vehicles total 931 vehicles.							
95	DISTRICT OF COLUMBIA PUBLIC WORKS	Patricia Robinson	2,668	409	1	Yes	\$23.9 Million
<b>Notable Accomplishment:</b> D.C. Public Works installed CANceiver technology (fuel rings) on District government vehicles. The fuel ring is a wireless device attached to the electronic control module inside a vehicle.							
96	CITY OF FORT RILEY, KS	Michael Powell	1,469	0	1	No	\$600,000
<b>Notable Accomplishment:</b> The City improved output and time frames for vehicles coming/going from maintenance shop. The shop currently services all types of vehicles, completing work in less than an hour, and continues its zero-backlog record. It also has begun warranty servicing on Blue Bird buses, working with the vendor to obtain best available prices.							
97	COCONINO COUNTY, AZ	Bryon Browning	414	384	3	Yes	\$8.6 Million
<b>Notable Accomplishment:</b> The County was recognized as a Best 100 fleet in North America in 2006. After posting that achievement in operations and driver employment advertisements, fleet filled 10 of 12 open positions within two weeks.							
98	CITY OF EVERETT, WA	Bill DeRousse	555	195	1	Yes	\$4.5 Million
<b>Notable Accomplishment:</b> City fleet staff implemented the CCG FASTER system, and installed a new fuel management system.							
99	CITY OF TALLAHASSEE, FL	Terry Lowe	1,600	700	2	Yes	\$19 Million
<b>Notable Accomplishment:</b> The City is adopting green practices, producing its own biodiesel program and cutting production of waste. Fleet's "Smart Washer" program is a chemical plant that reduces waste stream.							
100	CITY OF CORAL GABLES, FL	Enrique Agras	10	0	1	No	\$389,000
<b>Notable Accomplishment:</b> The City has focused on using hybrid vehicles to meet environmental goals. One such goal is becoming a regional hybrid training center. Lack of training on hybrid technology has already led to a technician death in the U.S.							

## ALPHABETICAL LISTING OF 100 BEST FLEETS

- |  |   |   |
|--|---|---|
| 31 Algonquin, IL - Village of              | 57 Georgetown, SC - City of                         | 52 Peoria, AZ - City of                       |
| 13 Allegheny County, PA                    | 65 Glendale Water & Power, CA                       | 21 Philadelphia, PA - City of                 |
| 82 Alyeska Pipeline Service Co., AK        | 90 Greensboro, NC - City of                         | 25 Pittsburgh, PA - City of                   |
| 42 Anaheim, CA - City of                   | 92 Greenwich, CT - City of                          | 46 Plano, TX - City of                        |
| 12 Arapahoe County, CO                     | 77 Guaynabo, Puerto Rico - Municipio de             | 36 Plant City, FL                             |
| 14 Arlington, TX - City of                 | 23 Harford County, MD                               | 75 Polk County, FL Fleet Management           |
| 18 Atlanta, GA - City of                   | 91 Hillsborough County, FL                          | 49 Port St. Lucie, FL - City of               |
| 47 Augusta-Richmond County, GA             | 73 Illinois, Central Management Services - State of | 9 Portland, OR - City of                      |
| 86 Austin, TX - City of                    | 56 Inglewood, CA - City of                          | 48 Richland County, SC                        |
| 54 Baldwin County, GA                      | 35 Iowa City, IA - City of                          | 85 Salt River Project, AZ                     |
| 15 Broward County Sheriff, FL              | 89 Iowa State University, Ames                      | 78 San Bernardino County, CA                  |
| 71 Caguas, Puerto Rico                     | 26 Jacksonville Beach, FL - City of                 | 80 San Clemente, CA - City of                 |
| 68 Cape Coral, FL - City of                | 50 Kershaw County, SC                               | 4 San Diego, CA - County of                   |
| 51 Carolina, Puerto Rico - Municipality of | 3 King County, WA                                   | 94 San Jose, CA - City of                     |
| 64 Charlotte, NC - City of                 | 43 La Plata County, CO                              | 30 San Luis Obispo County, CA                 |
| 22 Chicago, IL - City of                   | 72 Lee County, FL Fleet Management                  | 34 San Mateo, CA - City of                    |
| 97 Coconino County, AZ                     | 63 Liberty County, GA                               | 59 Snohomish County, WA                       |
| 87 Collier County, FL                      | 7 Little Rock, AR - City of                         | 62 Springfield, MO - City of                  |
| 10 Colorado Springs, CO - City of          | 53 Littleton, CO - City of                          | 39 Sunrise, FL - City of                      |
| 11 Conroe, TX - City of                    | 60 Long Beach, CA - City of                         | 76 Tacoma, WA - City of                       |
| 84 Contra Costa County, CA                 | 24 Manatee County, FL                               | 99 Tallahassee, FL - City of                  |
| 100 Coral Gables, FL                       | 69 Marietta, GA - City of                           | 29 Thornton, CO - City of                     |
| 19 Culver City, CA - City of               | 93 Miami, FL - City of                              | 2 Troy, MI - City of                          |
| 66 Darlington County, SC                   | 67 Minnesota - University of                        | 38 Victorville, CA - City of                  |
| 32 Davie, FL - Town of                     | 83 Minnesota Dept. of Natural Resources             | 1 Volusia County, FL                          |
| 95 District of Columbia Public Works       | 45 Minnesota Dept. of Transportation                | 70 Washington, D.C. Metropolitan PD           |
| 98 Everett, WA - City of                   | 28 Moline, IL - City of                             | 40 Washington, D.C. Water and Sewer Authority |
| 5 Fayetteville, AR - City of               | 81 Montgomery County, MD                            | 37 Washington, Motor Pool, WA - University of |
| 41 Florence County, SC                     | 58 Moultrie, GA - City of                           | 55 Westminster, CO - City of                  |
| 88 Florida Department of Transportation    | 74 Mt. Pleasant, SC - Town of                       | 27 Wilmington, DE - City of                   |
| 61 Fort Lauderdale, FL - City of           | 17 Newport, RI - City of                            | 79 York County, PA                            |
| 96 Fort Riley, KS - City of                | 16 Oceanside, CA - City of                          |   |
| 8 Fort Wayne, IN - City of                 | 20 Oneonta, NY - City of                            |   |
| 33 Fort Worth, TX - City of                | 44 Orlando International Airport, FL                |   |
| 6 Fresno, CA - City of                     |   |   |

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